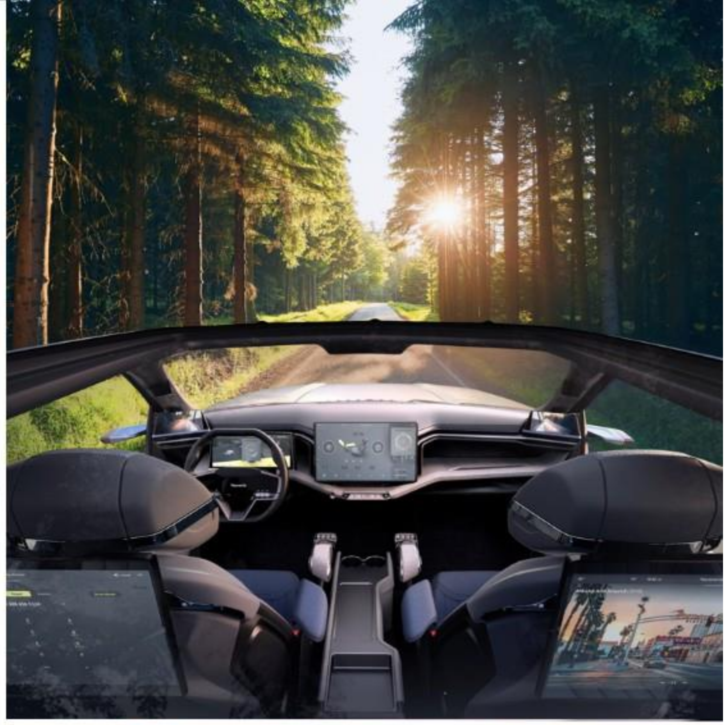


H1 2020 RESULTS

Agility & Resilience

July 27, 2020

The 2020 half-year consolidated financial statements have been approved by the Board of Directors at its meeting held on July 24, 2020, under the chairmanship of Michel de Rosen. These financial statements have been subject to a limited review and the external auditors have issued their report.
Operating income presented as Faurecia's main performance indicator is Operating income before amortization of intangible assets acquired in business combinations.

faurecia
inspiring mobility

Key messages
Agility & Resilience

> **In H1, Faurecia quickly reacted to the Covid-19 crisis whilst continuing to deploy strategy**

- Focus on 3 priorities: safe restart, liquidity and resilience
- Increased customer satisfaction with strong order intake and customer awards
- Successful integration of SAS and selective investments and partnerships

> **In H2, Faurecia will be back to solid profit and cash generation thanks to further resilience actions**

- Targeting around 4.5% operating margin
- Targeting around €600m net cash flow

> **For 2022, Faurecia confirms its ambition of 8% profitability and 4% cash generation, despite lower sales**

faurecia

Agenda

1 QUICK REACTION TO THE CRISIS IN H1 WHILST CONTINUING TO DEPLOY STRATEGY

2 H2 TURNAROUND MEASURES AND GUIDANCE

3 STRUCTURAL INITIATIVES TO CONSOLIDATE MEDIUM-TERM AMBITION IN A NEW ENVIRONMENT

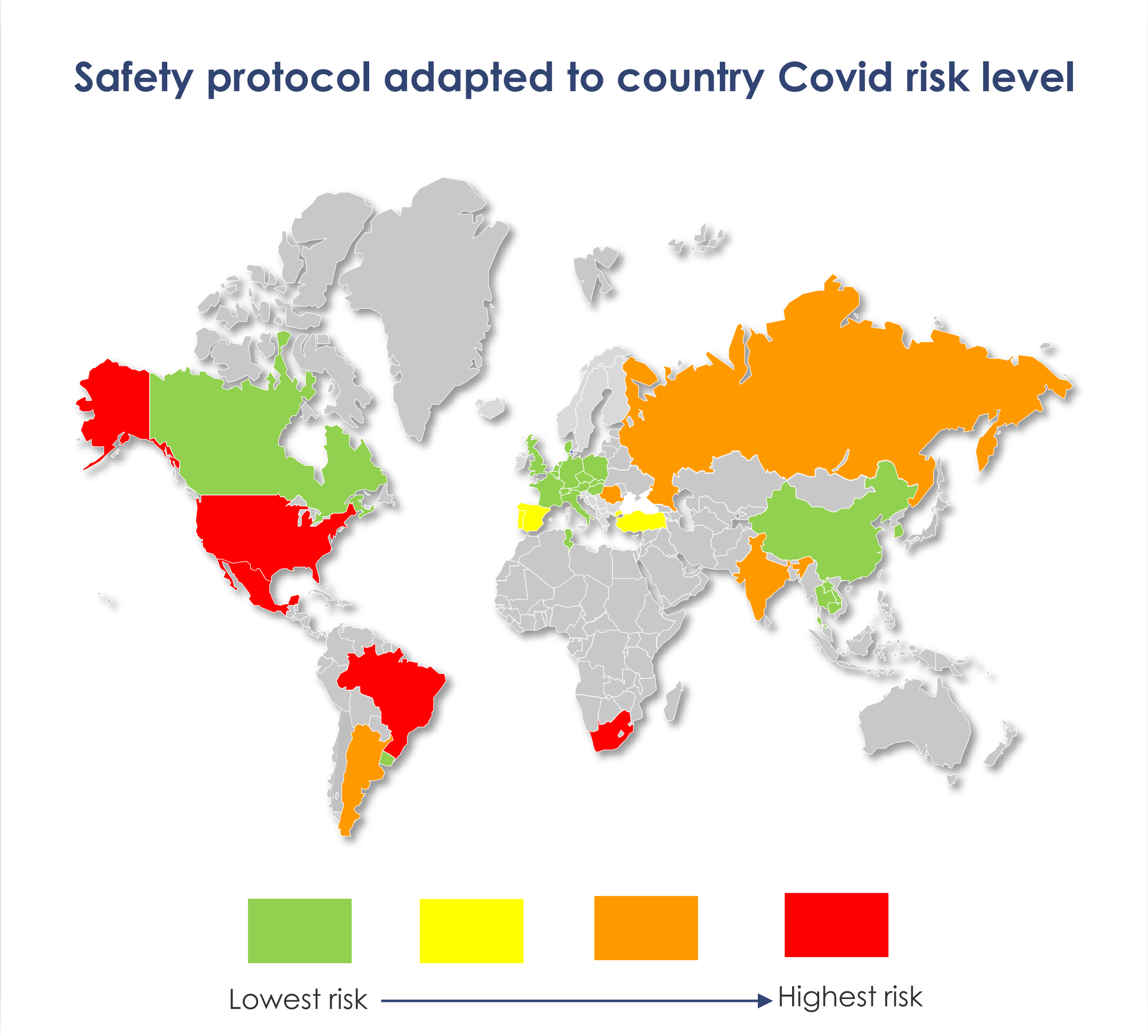
faurecia

Safe restart of production with strong governance and vigilance

> All sites successfully restarted with strong protocol for protection of employees

> Preparing for return from summer break with increased protection for 14 days

> All sites capable of returning to maximum protection level within 48 hours



faurecia

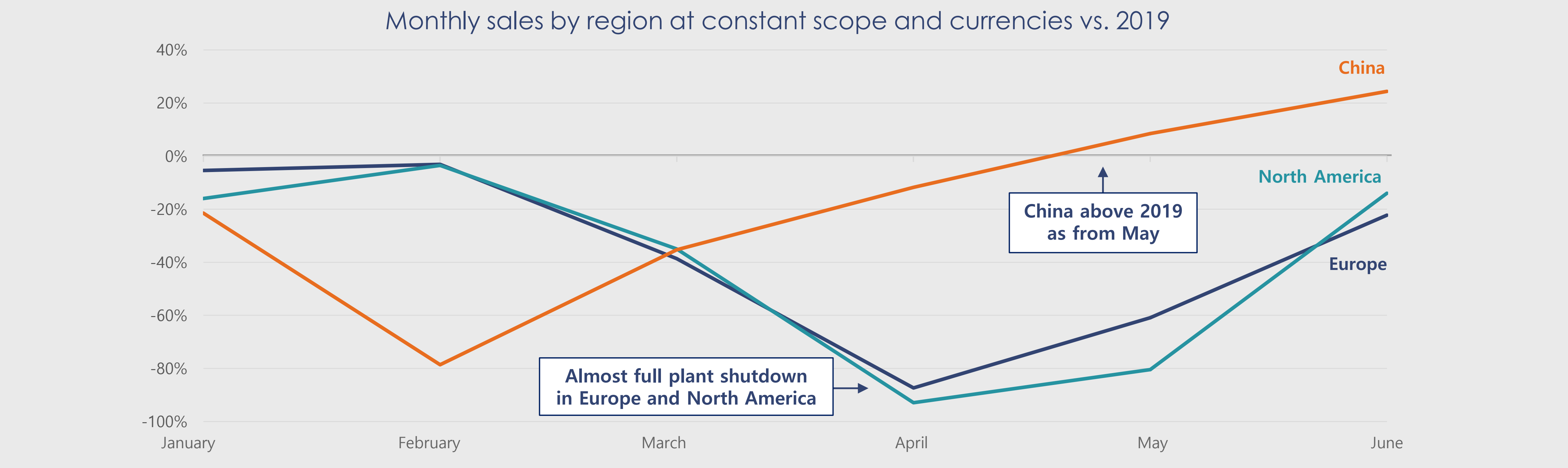
Strongest impact of the Covid-19 crisis in Q2 with ongoing recovery

Q1 sales: -19.7%* (vs. IHS @ -21.8%**)

- Mostly impacted by China (13% of H1 2019 Group sales)
- **Group outperformance of 210bps**

Q2 sales: -50.0%* (vs. IHS @ -47.4%**)

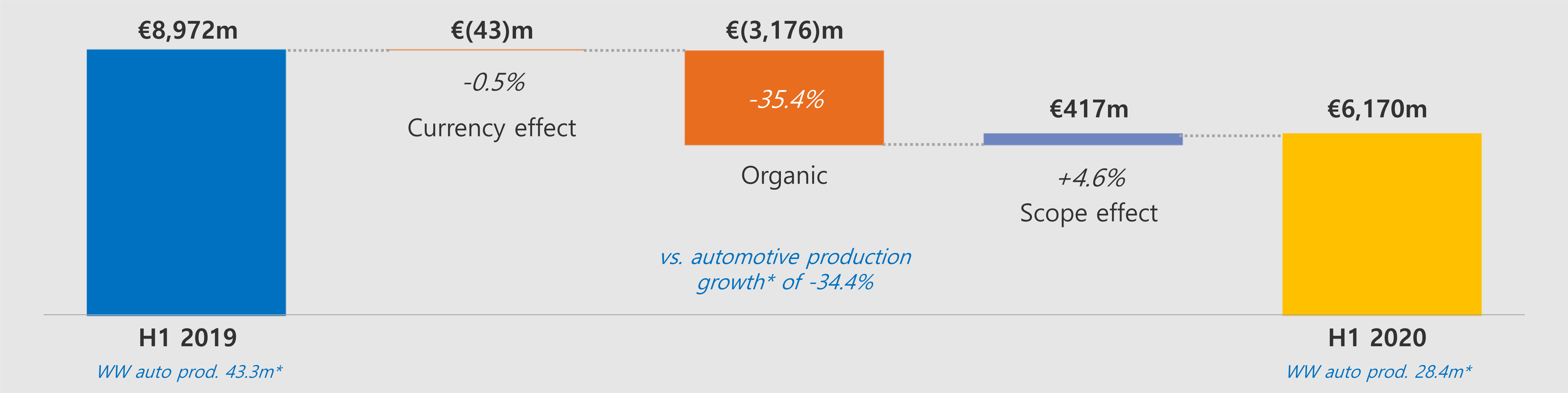
- Mostly impacted by Europe and North America (76% of H1 2019 Group sales)
- **Strong outperformance in each region**



*At constant scope and currencies
**Source: IHS Markit forecast dated July 2020 (vehicles segment in line with CAAM for China)

faurecia

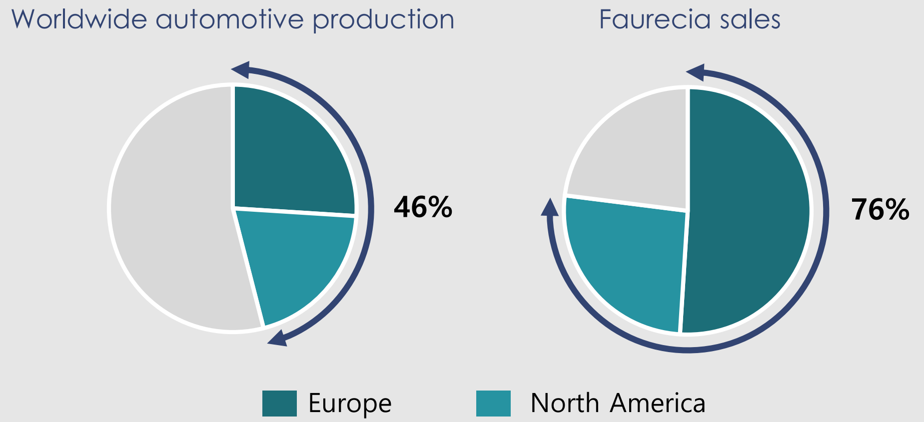
Sales outperformance of 250bps in H1, excluding unfavorable geographic mix impact



> **Reported sales down 31.2%, of which:**

- Positive scope effect due to SAS for €207m and Clarion for €210m
- Organic drop of 35.4%, including an unfavorable geographic mix impact of -350bps

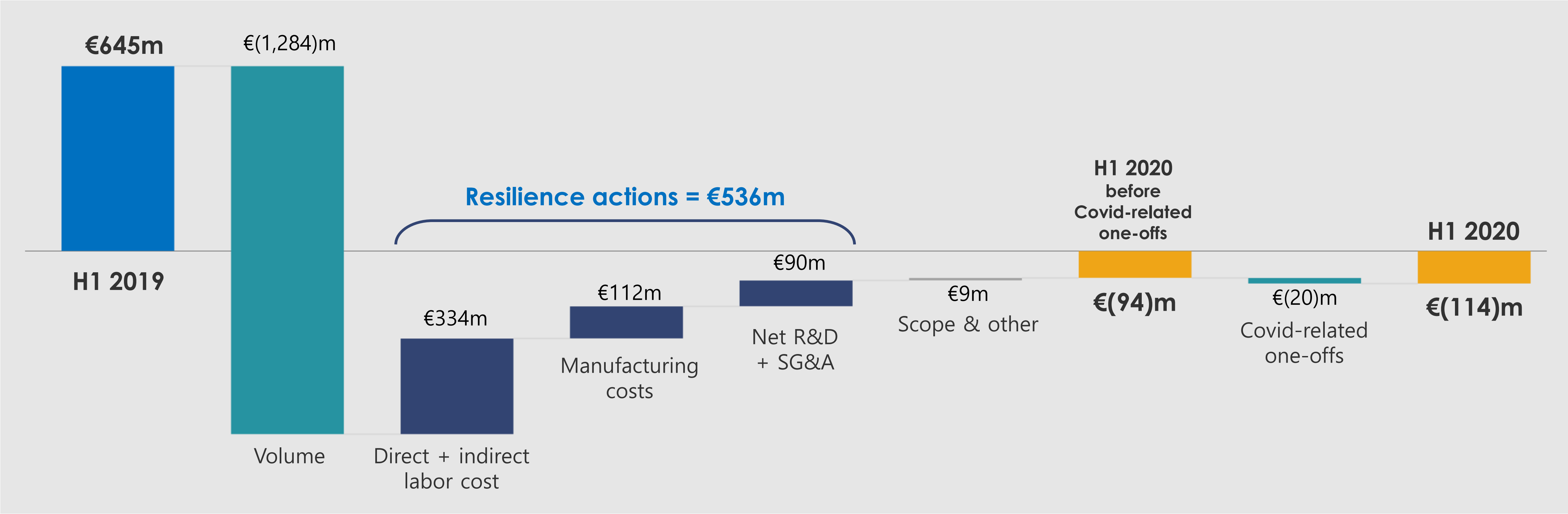
Unfavorable geographic mix (H1 2019 figures)



*Source: IHS Markit forecast dated July 2020 (vehicles segment in line with CAAM for China)

faurecia

Quick resilience actions generated €536m savings, resulting in solid operating leverage* of 23%



> **Resilience actions significantly mitigated volume impact on operating income**

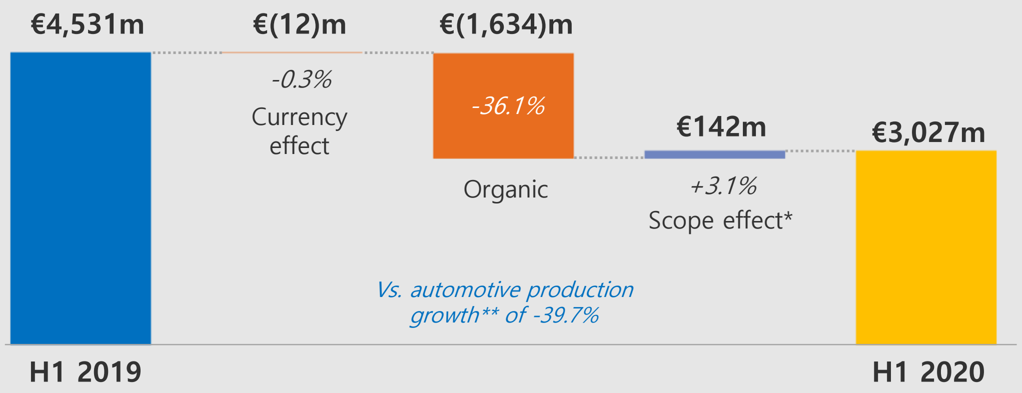
- Flexibilization of direct and indirect labor cost
- Flexibilization of manufacturing costs
- Reduction of R&D net expenses
- Strict control of SG&A

** Change in operating income excluding Scope & other and Covid-related one-offs / Change in sales excluding Scope effect (see table in appendix)*

Europe 49% of Group sales

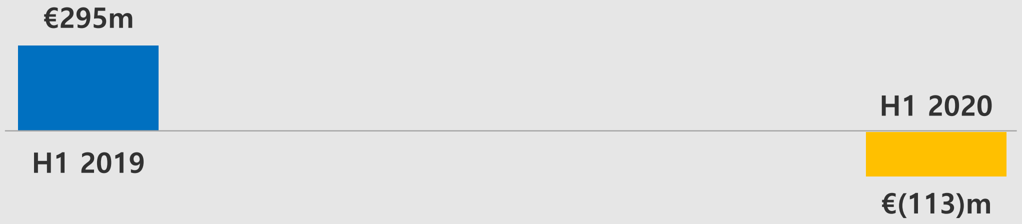
Low point in April and continuous volume recovery since May, but at a lower pace than in other regions

Sales



- **Organic sales drop of -16% in Q1 and -55% in Q2 (June at -22% yoy)**
- **Strong outperformance of 360bps in H1**
- **Positive scope effect in H1 of €122m from SAS + €20m from Clarion**

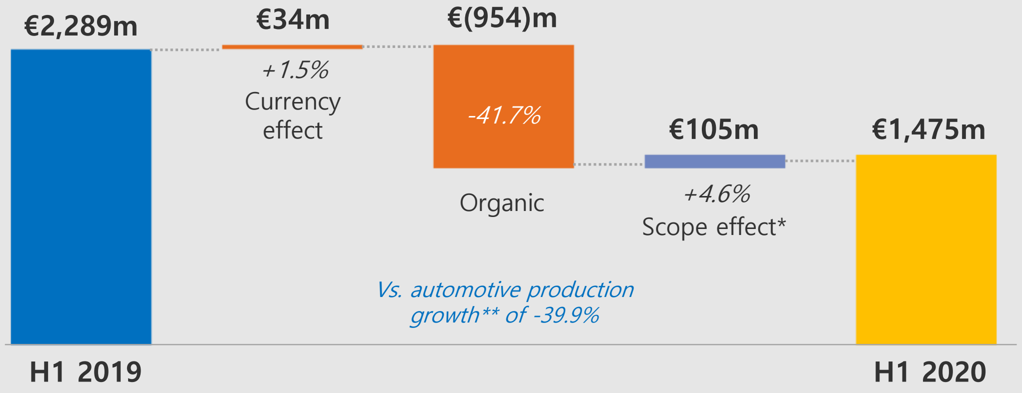
Operating income



North America 24% of Group sales

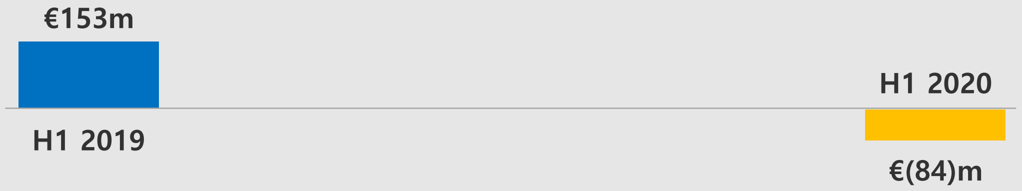
Low point in April and continuous volume recovery since May

Sales



- **Organic sales drop of -18% in Q1 and -64% in Q2 (June at -14% yoy)**
- **Outperformance of 520bps in Q2 partly offset underperformance in Q1**
- **Positive scope effect in H1 of €49m from SAS + €56m from Clarion**

Operating income



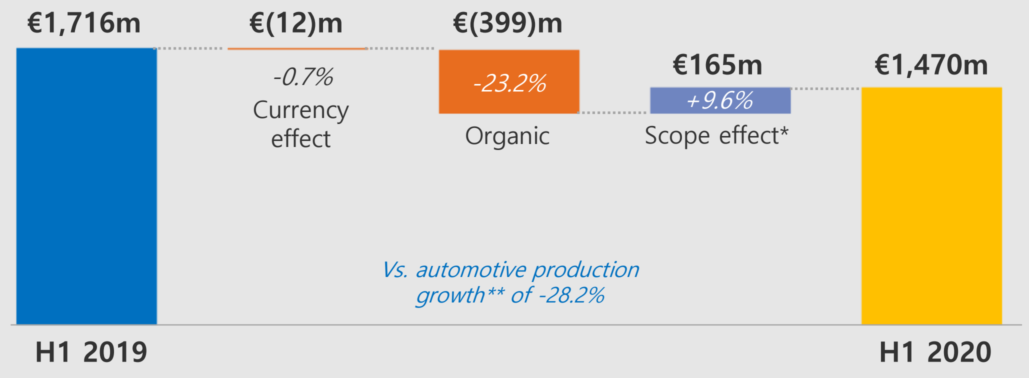
** Scope effect included 4 months of Clarion and 5 months of SAS*

*** Source: IHS Markit forecast dated July 2020 (vehicles segment in line with CAAM for China)*

Asia 24% of Group sales

First region to be impacted with low point in February; China above 2019 level since May

Sales

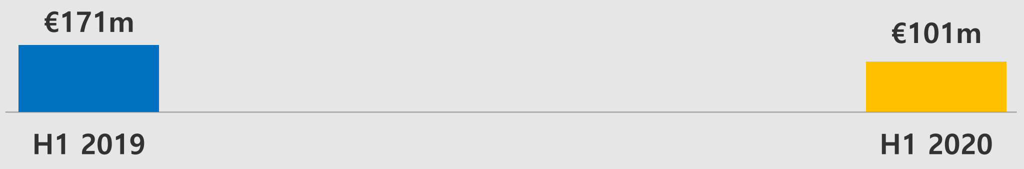


> **Asia: Organic sales drop of -34% in Q1 and -14% in Q2 (June broadly flat yoy)**
- o/w China: Organic sales at -42% in Q1 and +6% in Q2 (June at +23% yoy)

> **Strong outperformance of 500bps in H1 in Asia and of 470bps in China**

> **Positive scope effect in H1 of €32m from SAS + €133m from Clarion**

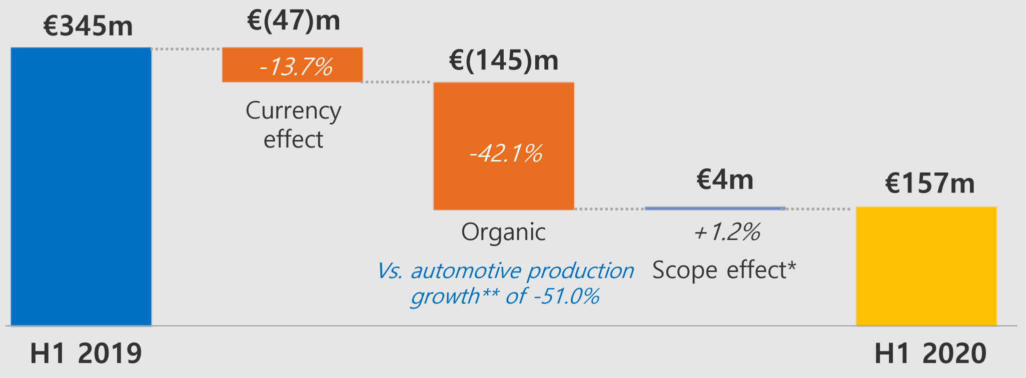
Operating income



South America 2% of Group sales

Low point in April/May and slow recovery since then

Sales

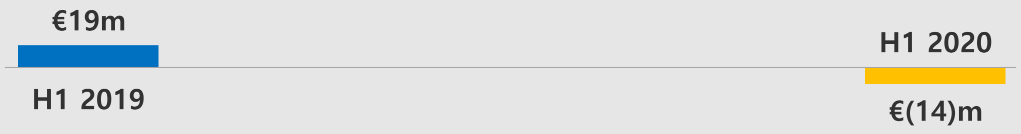


> **Organic sales drop of -2% in Q1 and -73% in Q2 (June still at -42% yoy)**

> **Strong outperformance of 890bps in H1**

> **Positive scope effect in H1 of €4m from SAS**

Operating income



** Scope effect included 4 months of Clarion and 5 months of SAS*

*** Source: IHS Markit forecast dated July 2020 (vehicles segment in line with CAAM for China)*

H1 2020 performance by Business Group reflected the Covid-19 impact

	Seating	Interiors	Clean Mobility	Clarion Electronics
H1 2019 sales	**€3,640m**	**€2,746m**	**€2,351m**	**€235m**
Currency effect	€(15)m	€(19)m	€(11)m	€2m
	-0.4%	*-0.7%*	*-0.5%*	*+0.9%*
Organic	€(1,355)m	€(1,012)m	€(693)m	€(116)m
	-37.2%	*-36.9%*	*-29.5%*	*-49.4%*
Scope effect		€207m (SAS)		€210m (Clarion)
		+7,5%		*+89.6%*
H1 2020 sales	**€2,270m**	**€1,922m**	**€1,646m**	**€331m**
Reported change in %	*-37.6%*	*-30.0%*	*-30.0%*	*+41.0%*
Reported change in value	*€(1,370)m*	*€(824)m*	*€(705)m*	*€96m*

Operating income				
H1 2019	€219m	€171m	€255m	€0m
H1 2020	€(23)m	€(93)m	€10m	€(9)m

faurecia

Operating margin contained to (1.8)% of sales through resilience actions

in €m	H1 2019	H1 2020	Change
Sales	**8,972**	**6,170**	**-31.2%**
*ex-currency growth**			*-35.4%*
Cost of sales	**(7,747)**	**(5,740)**	**-25.9%**
% of sales	*(86.3%)*	*(93.0%)*	
Gross margin	**1,225**	**430**	
% of sales	*13.7%*	*7.0%*	
R&D gross	(638)	(595)	-6.7%
Capitalized development costs	440	413	
as % of R&D gross	*(68.9%)*	*(69.3%)*	
R&D costs, net	(198)	(183)	-7.7%
% of sales	*(2.2%)*	*(3.0%)*	
Selling and administrative expenses	(382)	(361)	-5.5%
% of sales	*(4.3%)*	*(5.9%)*	
Operating income (before amort. of acquired intangible assets)	**645**	**(114)**	**n/a**
% of sales	*7.2%*	*(1.8%)*	

> **Cost of sales down 25.9% vs. sales down 31.2%**
- Savings of €446m generated through flexibilization of labor and manufacturing costs did not fully offset the impact of volume drop

> **Net R&D reduced by 7.7%, or 19.4% at constant scope effect**

> **Selling and administrative expenses down 5.5%, or 12.6% at constant scope effect**

faurecia

Net income mostly reflected the drop in operating income

in €m	H1 2019	H1 2020	Change
Operating income (before amort. of acquired intangible assets)	**645**	**(114)**	**-759**
Amort. of intangible assets acquired in business combinations	(11)	(46)	
Operating income (after amort. of acquired intangible assets)	**634**	**(159)**	**-793**
Restructuring	(71)	(89)	
Other non-recurring operating income and expense	(22)	16	
Net interest exp. & Other financial income and exp.	(94)	(108)	
Income before tax of fully consolidated companies	**447**	**(341)**	
Income taxes	(93)	(67)	
as % of pre-tax income	*(20.8%)*	*n/a*	
Net income of fully consolidated companies	**353**	**(408)**	**-761**
Share of net income of associates	25	(12)	
Consolidated net income before minority interest	**378**	**(420)**	
Minority interest	(33)	(13)	
Consolidated net income, Group share	**346**	**(433)**	**-778**

- **Amortization of intangible assets** in H1 2020 mainly included €(31)m for Clarion Electronics and €(12)m for SAS
- **Restructuring expenses** increased in H1 2020 to adapt to new environment
  - FY 2020 expected at c. €230m (vs. €132m in FY 2019 excl. Clarion)
- **Other non-recurring operating income and expenses** in H1 2020 included:
  - €178m from the reevaluation of the initial 50% stake held in SAS
  - €(150)m from goodwill impairment of Clarion Electronics
- **Net financial expenses** slightly increased in H1 2020 due to increase in gross debt
- **Income taxes** in H1 2020 included net changes in deferred tax assets for €(21)m (mainly France and Germany)
- **Share of net income of associates** included €13m from SAS in H1 2019 and €(7)m from Symbio in H1 2020

EBITDA of €509m at 8.3% of sales
Net cash flow reflected operating income drop and WCR temporary impact

in €m	H1 2019	H1 2020	Change
Operating income	**645**	**(114)**	
Depreciation and amortization, of which:	526	623	
- *Amortization of R&D intangible assets*	*207*	*243*	
- *Other depreciation and amortization*	*319*	*380*	
EBITDA	**1,171**	**509**	**-662**
% of sales	*13.1%*	*8.3%*	
Capex	(286)	(235)	
Capitalized R&D	(322)	(305)	
Change in WCR	(17)	(647)	-630
Change in factoring	20	(96)	-116
Restructuring	(61)	(54)	
Financial expenses	(85)	(94)	
Taxes	(152)	(109)	
Other (operational)	(11)	(14)	
Net cash flow	**257**	**(1,045)**	**-1,302**
Dividends paid (incl. mino.)	(190)	(5)	
Share purchase	(30)	-	
Net financial investment & Other	(1,276)	(369)	
IFRS16 impact	(748)	(91)	
Change in net debt	**(1,987)**	**(1,510)**	
Net debt at the beginning of the period	478	2,524	
Net debt at the end of the period	**2,465**	**4,034**	

> **EBITDA at 8.3% of sales,** down €(662) mostly reflecting the drop in operating income, partly mitigated by higher depreciation and amortization including scope effect

> **Capex** reduced by 17.9% and **capitalized R&D** reduced by 5.3%, reflecting lower activity in H1 and flexibilization actions

> **Change in WCR** mainly reflected the timing impact of the sharp drop in activity due to the crisis

- This impact should be largely reversed in H2 2020

> **Net factoring** reduction of €(96)m, including the program extension to SAS (+115m€)

> **Financial expenses** reflected the debt increase and one-offs due to actions taken during the crisis to protect liquidity

> **Net financial investments** mainly included in H1 2020 the investment in SAS (50%), while it included in H1 2019 the acquisition of Clarion

> **Net debt-to-EBITDA ratio** at 2.3x at June 30, 2020 and should stand at c. 2.5x at year-end

faurecia

Tight management of liquidity and protection of a sound financial structure

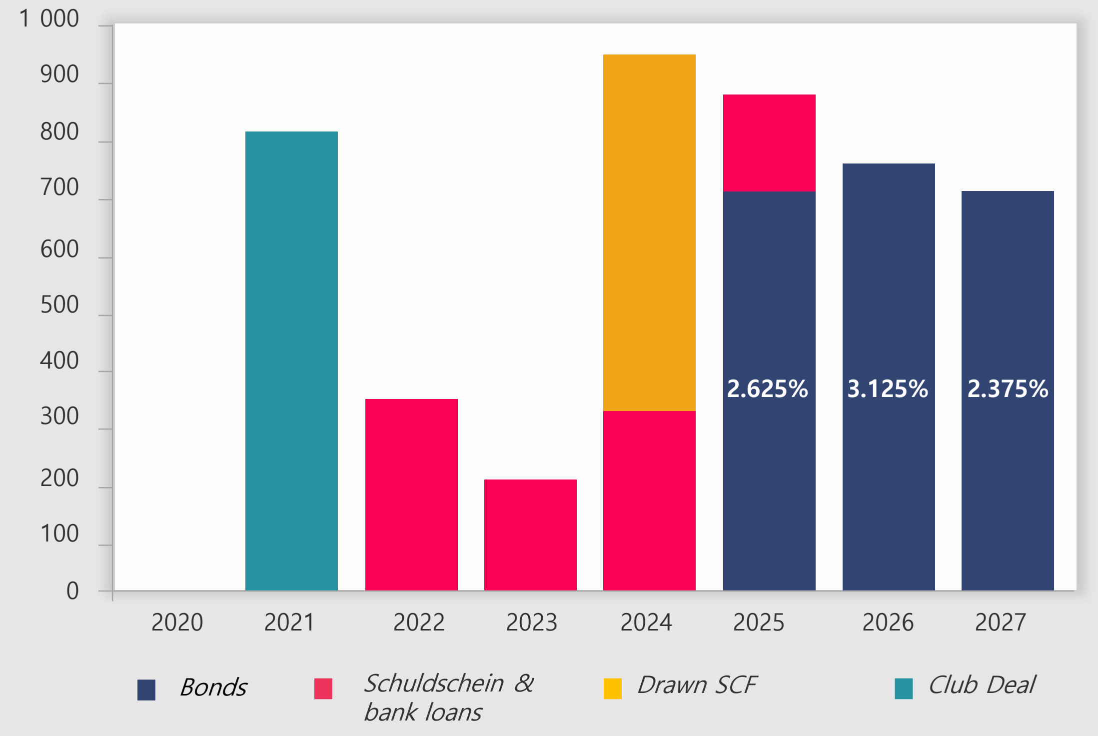
> **Sound financial structure at the end of 2019**

> **Actions to manage liquidity in H1**
- €600m drawn out of the €1.2bn Syndicated Credit Facility (March)
- €800m new Club Deal (April)
- Board decision to cancel 2020 dividend, approved at the Shareholders' Meeting (June)
- Extension of receivables factoring to include SAS

> **Cash available of €2.5bn at June 30 + €600m undrawn Syndicated Credit Facility**

> **Average cost of long-term debt* < 2.5%**

Long-term debt* maturities (€m) as of June 30, 2020



** Excluding IFRS16 debt*

Focus investment on 14 product lines with strong profitable growth potential

SUSTAINABLE MOBILITY

LOW EMISSION SOLUTIONS

ZERO EMISSION SOLUTIONS

COMMERCIAL VEHICLES AND INDUSTRY

SUSTAINABLE MATERIALS

DRIVER ASSISTANCE SYSTEMS

COCKPIT OF THE FUTURE

COMPLETE SEATS

SEAT STRUCTURE SYSTEMS

COVERS AND FOAM SOLUTIONS

SMART SURFACES & CENTER CONSOLES

INSTRUMENT PANELS

DOOR PANELS

COCKPIT ELECTRONICS

DISPLAY TECHNOLOGIES

INTERIOR MODULES

Recent acquisitions and JVs

faurecia

Strong order intake and improved customer satisfaction

> **Strong order intake of €12bn in H1 2020**
- €1.4bn for Clarion Electronics:
  - Including major displays award in North America
  - On track to achieve FY 2020 target of €2.1bn
- €2.7bn complete seats for two German OEMs
- €0.7bn for Tesla in China (Interiors and Seating)

> **31 customer recognition awards**
- Including GM's Supplier of the Year for Interiors North America and 9 Supplier Quality Excellence awards

> **434 customer feedbacks (up 40% year-on-year) with an average of 4.2 stars, up from 3.8 stars in H1 2019**

faurecia

Continued deployment of strategy with successful integration of SAS, acquisition of IRYStec and partnership with Schneider Electric

		SUSTAINABLE MOBILITY	COCKPIT OF THE FUTURE	DIGITAL TRANSFORMATION & CARBON NEUTRALITY
ACQUISITIONS	2018	hugengineering.	Parrot AUTOMOTIVE	
	2019 - 2020	ullit – The innovative tank expert – Pioneering full composite Cylinders since 1983	Coagent, clarion, COVA, CREO DYNAMICS, SAS Automotive Systems, IRYStec Perception Is Reality	
PARTNERSHIPS	2018	STELIA	MAHLE, HELLA, ZF	accenture
	2019 - 2020	SYMBIO – A FAURECIA MICHELIN HYDROGEN COMPANY	DEVIALET, ALLWINNER, Aptoide	Microsoft, Guard KNOX, Schneider Electric
START-UPS	2018	mir sense, ENOGIA	POWERSPHYR, CANATU, PROMETHIENT, TACTOTEK SMART MOLDED STRUCTURES, HumanFab, alsentis, SUBPAC	
	2019 - 2020	outsight	RECOGNI REALTIME OBJECT RECOGNITION, Horizon Robotics	

faurecia

Resilient performance in H1 whilst further enhancing customer relationships

SALES	PROFITABILITY	CASH AND LIQUIDITY	ORDER INTAKE
Outperformance of 250bps	Operating leverage of 23% through resilience actions	€3.1bn available at June 30, 2020	€12bn

faurecia

Agenda

1 QUICK REACTION TO THE CRISIS IN H1 WHILST CONTINUING TO DEPLOY STRATEGY

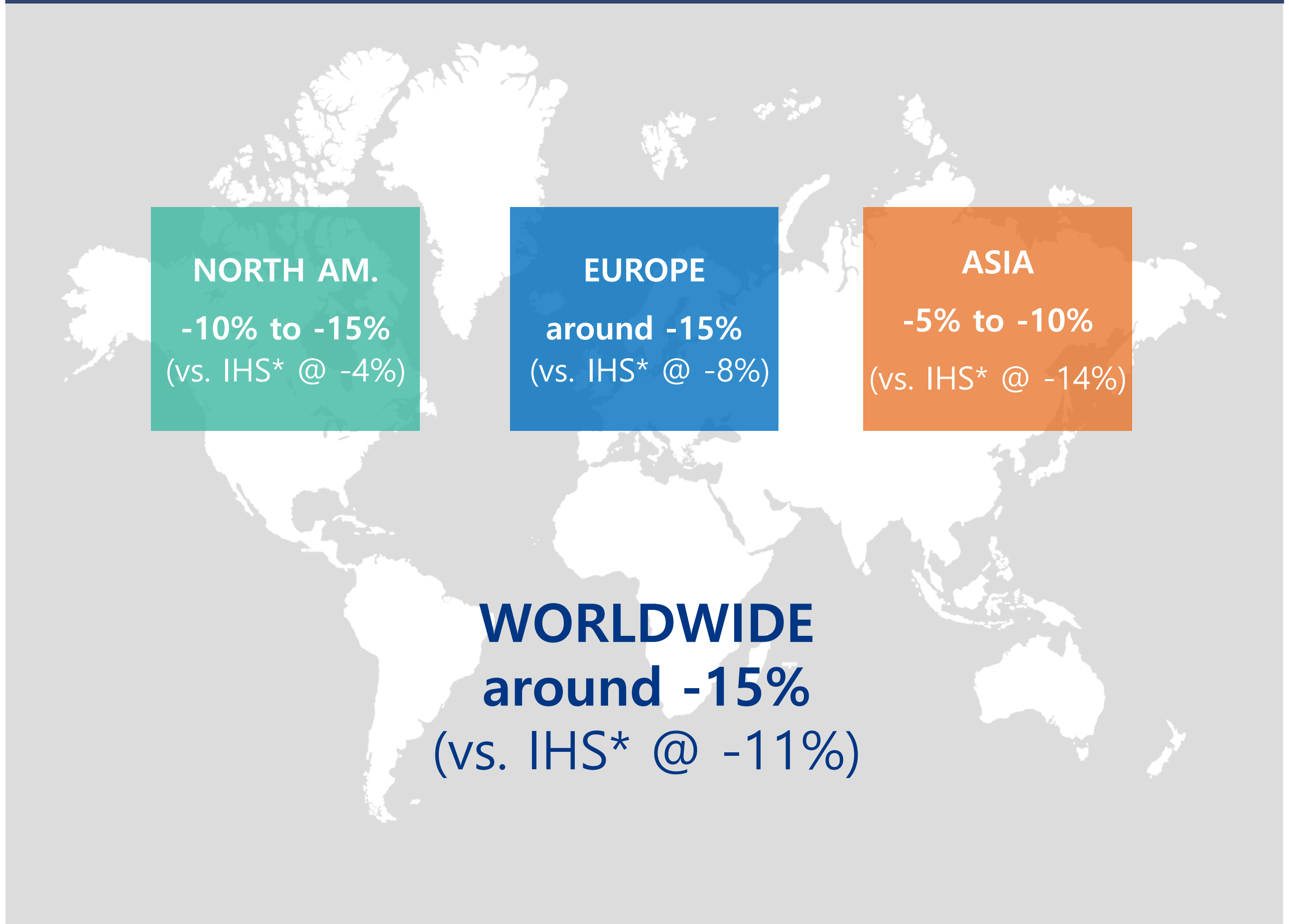
2 **H2 TURNAROUND MEASURES AND GUIDANCE**

3 STRUCTURAL INITIATIVES TO CONSOLIDATE MEDIUM-TERM AMBITION IN A NEW ENVIRONMENT

faurecia

H2 2020
Conservative assumptions in an environment with low visibility

FAURECIA ASSUMPTIONS FOR AUTOMOTIVE PRODUCTION H2 2020 vs. H2 2019



Faurecia's conservative assumptions reflect current low visibility for Q4

> **Europe**
- Uncertainty about inventories and consumer demand

> **North America**
- Several US and Mexican states still under the threat of local lockdowns
- Uncertainty related to US election context

These assumptions do not include the risk of major new lockdowns in automotive regions

**Source: IHS Markit forecast dated July 2020 (vehicles segment in line with CAAM for China)*

faurecia

H2 2020
Specific measures implemented for resilience, cash and financial structure

> **Strengthening resilience actions**
- Continued optimization of industrial footprint with increased restructuring budget of c. €230m in FY 2020
- Maintain flexibilization of labor, manufacturing and R&D costs and strict control of SG&A
- Accelerate global cost-optimization programs

> **Enhancing cash generation**
- Capex reduction of c. 40% in FY 2020
- R&D gross cost reduction of 10% to 15%
- Strong recovery in WCR with both inventories and overdues below pre-Covid levels at year-end
- Factoring level (including SAS) restored to c. €1bn by year-end

> **Maintaining a sound financial structure**
- New undrawn bilateral 12-month line of €100m, signed in July
- Refinancing of Club Deal envisaged during H2 2020 to extend long-term debt maturity

faurecia

H2 2020 guidance
Return to solid profitability and cash generation

> With the assumption of worldwide automotive production down c. 15% in H2 2020 vs. H2 2019, our guidance is as follows:

SALES	PROFITABILITY	CASH GENERATION
H2 sales around €7.6bn	H2 operating margin around 4.5% of sales	H2 net cash flow around €600m

> **This targeted performance in H2 puts us back on track with our mid-term strategy**

- Resilience increased through lower breakeven and return to cash generation
- Strengthened financial structure through significant debt reduction over the period

These assumptions do not include the risk of major new lockdowns in automotive regions

Currency assumptions: USD/€ @ 1.10 and CNY/€ @ 7.80, on average

faurecia

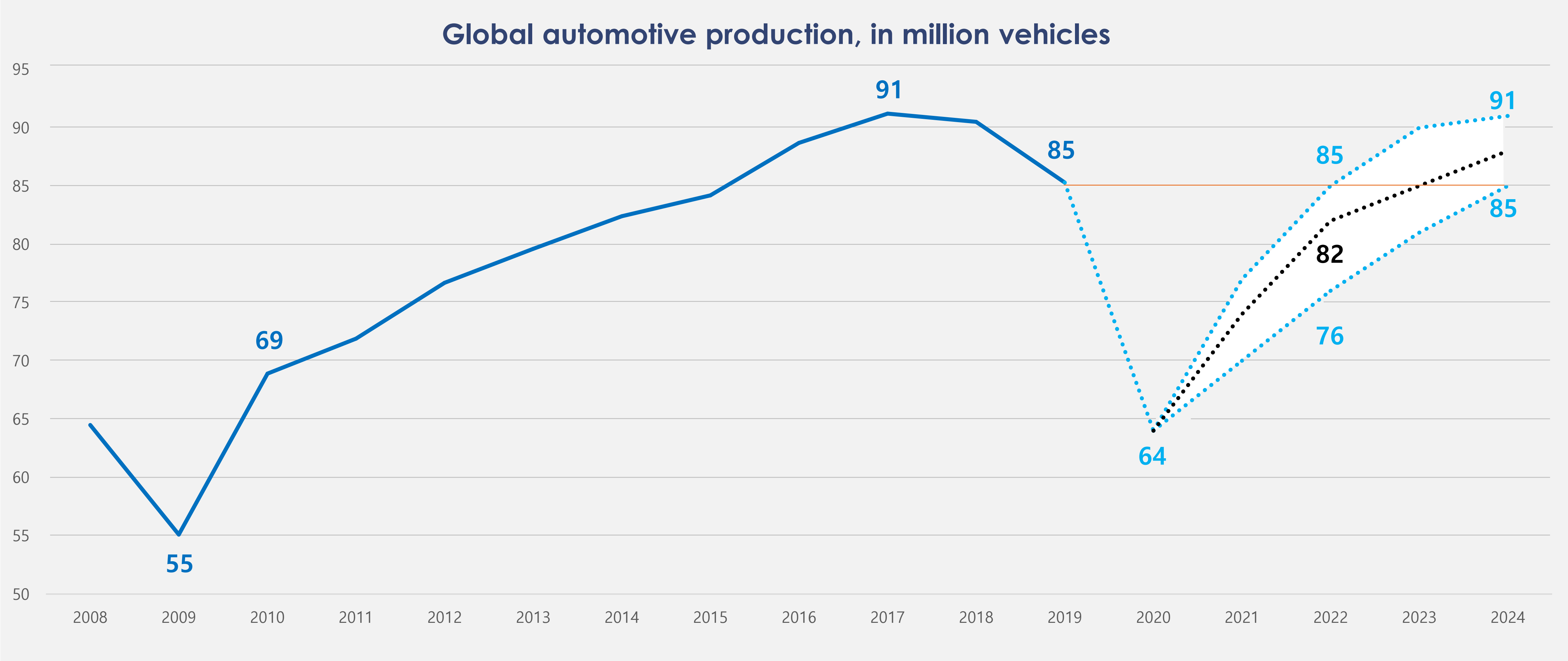
Agenda

1 QUICK REACTION TO THE CRISIS IN H1 WHILST CONTINUING TO DEPLOY STRATEGY

2 H2 TURNAROUND MEASURES AND GUIDANCE

3 **STRUCTURAL INITIATIVES TO CONSOLIDATE MEDIUM-TERM AMBITION IN A NEW ENVIRONMENT**

New market volume assumptions anticipate return to 2019 level between 2022 and 2024



> **For 2022, our base scenario now assumes worldwide automotive production of 82m vehicles**

faurecia

Three trends emerging from the crisis

- Acceleration of electrification, driven by CO_2 emission regulation, incentives and increasing environment concerns, leads to increased focus on **hydrogen solutions**

- Strong momentum for **CO_2 neutrality**

- Reduced investment in **autonomous driving** with focus on L2 / L2+

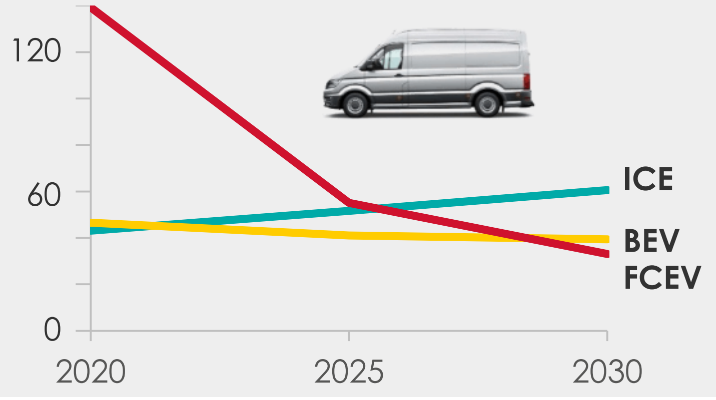
FAURECIA IS PREPARED FOR THIS NEW ENVIRONMENT THROUGH STRUCTURAL INITIATIVES

faurecia

Accelerated momentum for FCEV through improved cost competitivity and higher range & refueling speed

FCEV TCO ON PAR WITH BEV FROM 2027

Total cost of ownership (€k)

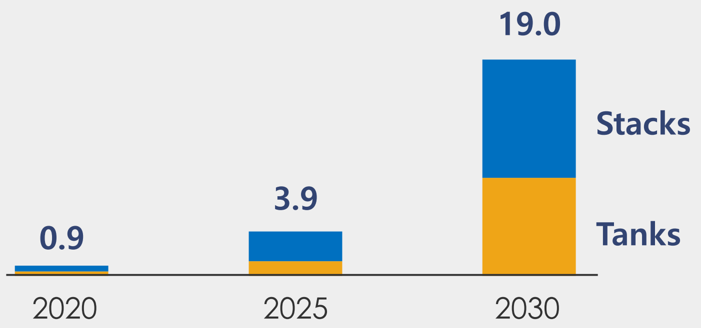


Assumptions

- Light-duty vehicles
- EU region
- Max range 500 km
- 80,000 km/year
- 3 years ownership

A FAST-GROWING MARKET

Total market size (€bn)



PRODUCT INNOVATION FOR COST REDUCTION

	Tanks	Stacks
		
Product Price (CV segment)	1,300€/kgH_2 in 2020 315€/kgH_2 in 2030	900€/kW* in 2020 90€/kW* in 2030

Kilowatt, based on pilot fleet volumes (2020) and industrial volumes starting from 2025

faurecia

Building a leadership position in hydrogen technologies through innovation and commercial relationships

COMPETITIVE ADVANTAGE IN TANKS

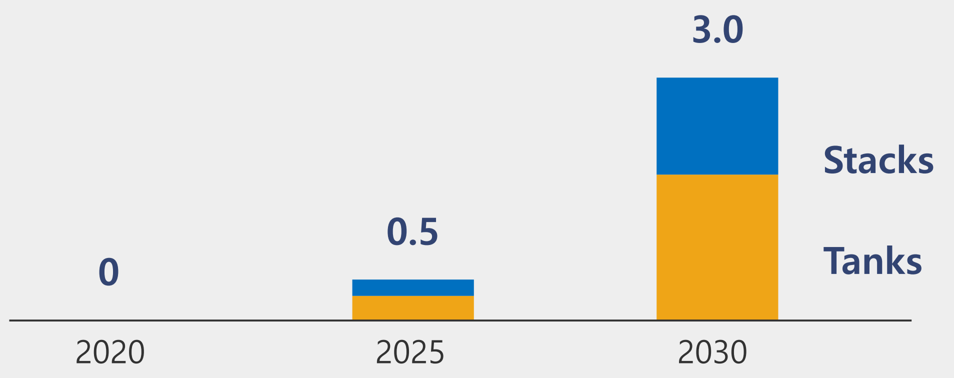
- H_2 weight efficiency
- System design and packaging capabilities
- Awards with European and Asian OEMs
- Strong customer intimacy with all OEMs

COMPETITIVE ADVANTAGE IN STACKS

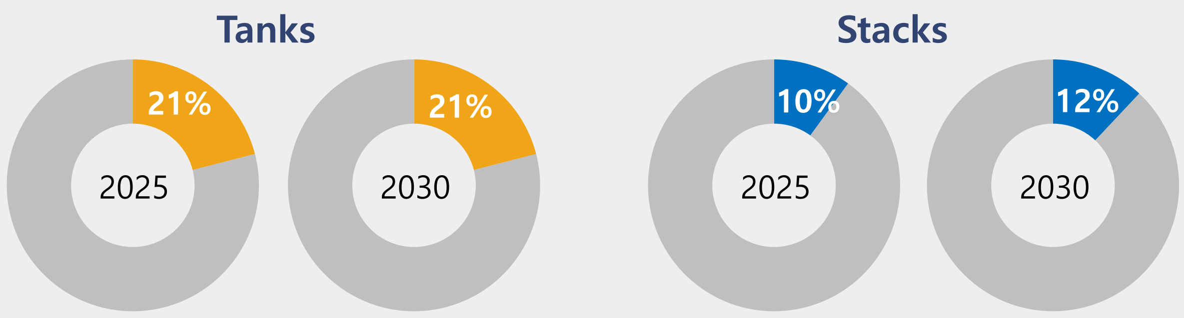
- **Partnership with Michelin**
- Power density
- Full system competency
- Existing fleet of vehicles
- Awards with European OEMs

SYMBIO
A FAURECIA MICHELIN HYDROGEN COMPANY

TARGETED SALES (€bn)



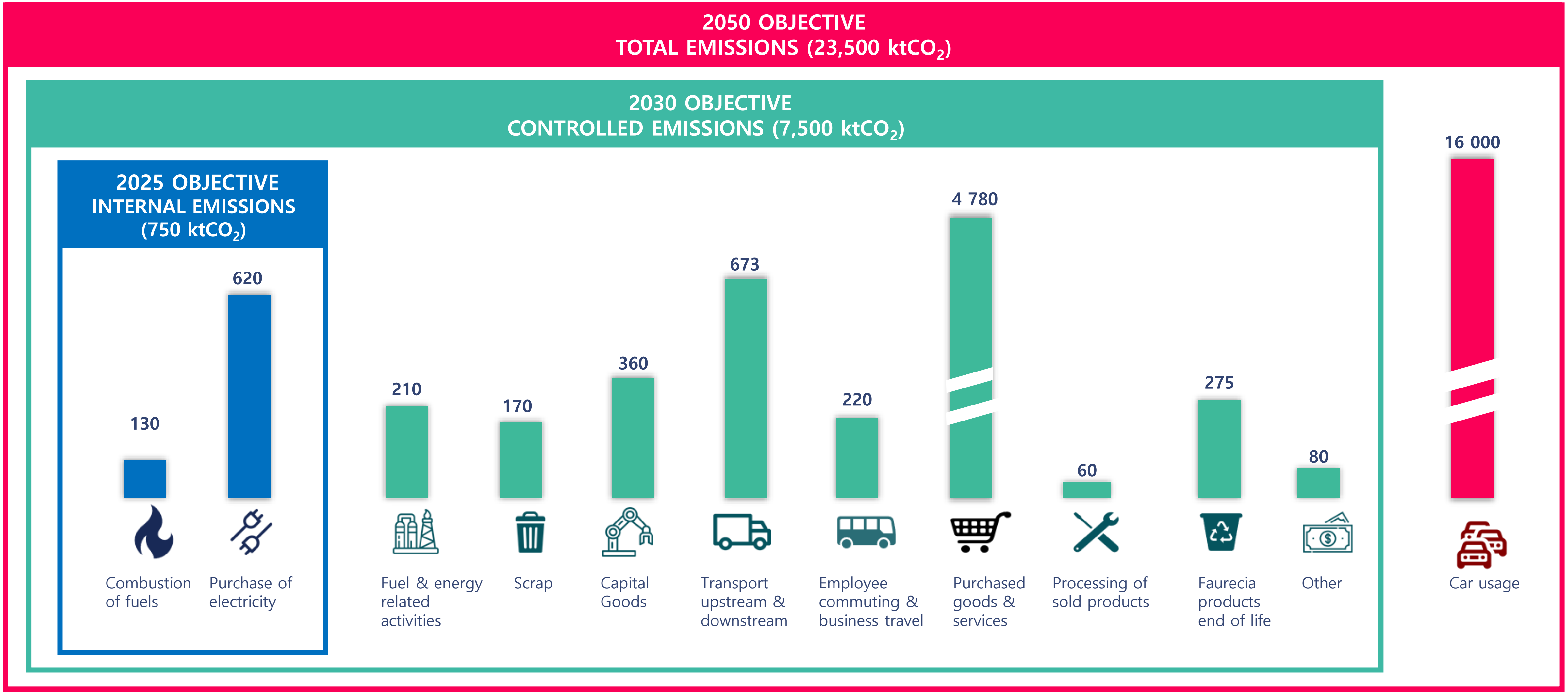
MARKET SHARE TARGETS



faurecia

Ambitious roadmap for CO_2 neutrality with strong action plan in three stages

Faurecia FY 19 Emissions (in kilo tons CO_2 equivalent)



Partnership with Schneider Electric to accelerate reduction of internal emissions (scopes 1 & 2)

CO2 neutral

Internal emissions

(Scopes 1&2)

Schneider Electric

Use less

Use better

	Reduction
Use less	
Monitoring Energy in plants with alerting	3%
Using Predictive AI for optimal setpoints (all sites)	2%
Increasing efficiency in Heat utilities (heating destratification, heat recovery from air compressors, chillers, …)	5 to 15%
Increasing efficiency in Electric utilities (air compressor heat recovery ready, relamping - 30% remaining surfaces)	1 to 5%
Optimizing industrial processes	Under review
Use better	
Electrification of heat supply (heat pumps)	~50% on average
Switch to low-CO_2 **biofuels** (e.g. bio-LPG, wood pellets or biodiesel)	90 to 98% when applicable
Renewable power generation to **displace grid electricity** (from co-located, small-scale projects e.g. rooftop Solar PV)	3% on average
Power purchase agreements (PPA) energy intensive countries where PPA are available	100% when applicable

Confirm medium-term profitable growth drivers by Business Group

SEATING

- Start of major new programs in 2021, representing lifetime sales of c. €7bn, will contribute to strong market outperformance of c. 700bps

INTERIORS

- Strong potential from SAS, leveraging JIT capabilities
- Management review of two loss-making product lines

CLEAN MOBILITY

- Low-emissions: Increased content per vehicles through innovative products with high profitability and growth
- Building a leadership position in hydrogen technologies through innovation and commercial relationships

CLARION ELECTRONICS

- Ahead of roadmap for cost reduction with annualized recurring savings exceeding 10% of sales by 2022
- Strong order intake momentum confirming sales target of €1.6bn in 2022
- Product & Innovation focus sharpened, with consolidation around 3 global product lines

Maintain 2022 ambition despite lower sales prospects through resilience and structural initiatives

> **Breakeven point reduced by 10% vs. initial 2022 roadmap**
- > €200m recurrent fixed cost savings generated in 2020
- > €200m additional recurrent fixed cost savings generated by 2022
  - Full year effect of restructuring actions initiated in 2020
  - R&D and program management efficiency
  - Synergies from SAS acquisition
  - Clarion Electronics turnaround
- While allowing strong investment in innovation

> **Cash generation enhanced**
- Inventory reduction to 8 days by 2022
- Systematic make-or-buy review
- Capex capped at €600m in 2022
- R&D activation reduced by more than €100m

BREAKEVEN from €15bn to €13.5bn

c. €750m CASH GENERATION

Confirm 2022 profitability and cash generation ambition in a new environment

SALES
> €18.5bn
in a global market estimated at c. 82m vehicles

vs. initial ambition of sales > €20.5bn in a global market estimated at 87m vehicles*

OPERATING MARGIN
8% of sales

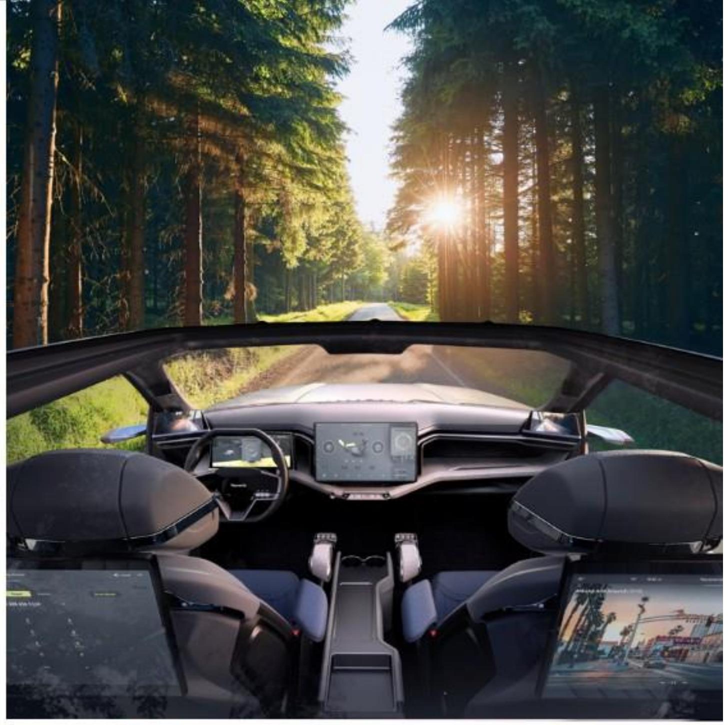
*unchanged vs. initial ambition**

NET CASH FLOW
4% of sales

*unchanged vs. initial ambition**

> **Target to recover BB+/Ba1 rating by the end of 2022**

** As announced at the Capital Markets Day held on November 26, 2019*



H1 2020 RESULTS

Appendices

faurecia
inspiring mobility

Definitions of terms used in this document

> **Sales growth**
Faurecia's year-on-year sales evolution is made of three components:
- A "**Currency effect**", calculated by applying average currency rates for the period to the sales of the prior year,
- A "**Scope effect**" (acquisition/divestment),
- And "**Growth at constant currencies**".

As scope effect, Faurecia presents all acquisitions/divestments, whose sales on an annual basis amount to more than €250 million.
Other acquisitions below this threshold are considered as "bolt-on acquisitions" and are included in "Growth at constant currencies".
In H1 2020, there was no effect from "bolt-on acquisitions"; as a result, "Growth at constant currencies" is equivalent to sales growth at constant scope and currencies also presented as organic growth.

> **Operating income**
Operating income is the Faurecia group's principal performance indicator. It corresponds to net income of fully consolidated companies before:
- Amortization of intangible assets acquired in business combinations;
- Other non-recurring operating income and expense, corresponding to material, unusual and non-recurring items including reorganization expenses and early retirement costs, the impact of exceptional events such as the discontinuation of a business, the closure or sale of an industrial site, disposals of non-operating buildings, impairment losses recorded for property, plant and equipment or intangible assets, as well as other material and unusual losses;
- Income on loans, cash investments and marketable securities; Finance costs;
- Other financial income and expense, which include the impact of discounting the pension benefit obligation and the return on related plan assets, the ineffective portion of interest rate and currency hedges, changes in value of interest rate and currency instruments for which the hedging relationship does not satisfy the criteria set forth in relationship cannot be demonstrated under IFRS 9, and gains and losses on sales of shares in subsidiaries;
- Taxes.

> **Net cash-flow**
Net cash-flow is defined as follow: Net cash from (used in) operating and investing activities less (acquisitions)/disposal of equity interests and businesses (net of cash and cash equivalents), other changes and proceeds from disposal of financial assets. Repayment of IFRS 16 debt is not included.

> **Net financial debt**
Net financial debt is defined as follow: Gross financial debt less cash and cash equivalents and derivatives classified under non-current and current assets. It includes the lease liabilities (IFRS 16 debt).

Operating leverage calculation

Sales (in €m)	
H1 2019	**8,972**
Currency effect	-43 (a)
Organic	-3,176 (b)
Scope effect	417
H1 2020	**6,170**

Operating income (in €m)	
H1 2019	**645**
Volume impact	-1,284 (c)
Resilience actions	536 (d)
Scope & other	9
H1 2020 before Covid-related one-offs	*-94*
Covid-related one-offs	-20
H1 2020	**-114**

Operating leverage in H1 2020 (a+b)/(c+d)	**23%**
Drop in operating income excl. Scope & other and Covid-related one-offs	-748
Drop in sales excluding Scope effect	-3,219

faurecia

Financial calendar

> **October 23, 2020** **Q3 2020 sales announcement**

faurecia

Contact & share data

Investor Relations

Marc MAILLET
Tel: +33 1 72 36 75 70
E-mail: marc.maillet@faurecia.com

Anne-Sophie JUGEAN
Tel: +33 1 72 36 71 31
E-mail: annesophie.jugean@faurecia.com

23-27, avenue des Champs Pierreux
92000 Nanterre (France)
Web site: www.faurecia.com

Share Data

Bloomberg Ticker:	EO:FP
Reuters Ticker:	EPED.PA
Datastream:	F:BERT
ISIN Code:	FR0000121147

Bonds ISIN Codes

2025 bonds: XS1785467751
2026 bonds: XS1963830002
2027 bonds: XS2081474046

Disclaimer

Important information concerning forward looking statements

This presentation contains certain forward-looking statements concerning Faurecia. Such forward-looking statements represent trends or objectives and cannot be construed as constituting forecasts regarding the future Faurecia’s results or any other performance indicator. In some cases, you can identify these forward-looking statements by forward-looking words, such as "estimate," "expect," "anticipate," "project," "plan," "intend," "objective", "believe," "forecast," "foresee," "likely," "may," "should," "goal," "target," "might," "would,", “will”, "could,", "predict," "continue," "convinced," and "confident," the negative or plural of these words and other comparable terminology. Forward looking statements in this document include, but are not limited to, financial projections and estimates and their underlying assumptions, expectations and statements regarding Faurecia's operation of its business, and the future operation, direction and success of Faurecia's business.

Although Faurecia believes its expectations are based on reasonable assumptions, investors are cautioned that these forward-looking statements are subject to numerous various risks, whether known or unknown, and uncertainties and other factors, including the ongoing global impact of the COVID-19 pandemic outbreak and the duration and severity of the outbreak on Faurecia’s business and operations, all of which may be beyond the control of Faurecia and could cause actual results to differ materially from those anticipated in these forward-looking statements. For a detailed description of these risks and uncertainties and other factors, please refer to public filings made with the Autorité des Marchés Financiers (“AMF”), press releases, presentations and, in particular, to those described in the section 2." Internal Controls & Risk Management” of Faurecia's 2019 Universal Registration Document filed by Faurecia with the AMF on April 30th, 2020 under number D. 20-0431 (a version of which is available on www.faurecia.com).

Subject to regulatory requirements, Faurecia does not undertake to publicly update or revise any of these forward-looking statements whether as a result of new information, future events, or otherwise. Any information relating to past performance contained herein is not a guarantee of future performance. Nothing herein should be construed as an investment recommendation or as legal, tax, investment or accounting advice.

This presentation does not constitute and should not be construed as an offer to sell or a solicitation of an offer to buy Faurecia securities.

faurecia

inspiring mobility